Recommendation #1: Council receive, review and vote on the Draft Report and Recommendations, but defer any further action until a meeting open to all RNSHS Members, in-person and online, has been held in order to enable full discussion, followed by a Members' vote on the proposed Recommendations.

Recommendation #2: Review and refresh Objectives and By-laws.

Recommendation #3: Review other foundation documents or similar statements, including a 'touchstone statement' and refresh as appropriate.

Recommendation #4: Develop **Diversity and Inclusion** commitment statement as part of or immediately following **Objectives** statement in the **by-laws**.

Recommendation #5: Review and refresh wording for current statement and its use, after consultation with recognized Mi'kmaw representatives

Recommendation #6: Schedule a lecture within the next two calendar years, looking at early content featured in the *Collections* from an historiographical perspective

Recommendation #7: Explore and seek funding for a legacy project/research tool, to encourage improved access to and analysis of *Collections/Journal* content since 1878.

Recommendation #8: Continue hybrid delivery model for monthly lecture meetings (onsite, online, YouTube)

Recommendation #9: Move monthly lecture meeting out into broader HRM community at least once a year, on a two-year trial basis

Recommendation #10: Move one monthly lecture meeting per year outside HRM, such meeting to be held with a local museum, like-minded organization or place of historical/cultural interest, with thought given to pairing the lecture subject and location

Recommendation #11: Council and all VPs to continue encouraging and working with younger presenters and emerging scholars.

Recommendation #12: VP Programme to develop a checklist of under-represented content areas, and continue identifying new/expanded topics and themes.

Recommendation #13: Review monthly meeting structure, including process for introducing new members, and make appropriate changes

Recommendation #14: Review current fee structure and make appropriate changes

Recommendation #15: Review framework and best-practices for RNSHS Fellows